# Nationwide Care Services Limited (Birmingham and Solihull)

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**Inspection report**

Date of inspection visit:  
17 September 2019  
18 September 2019

Date of publication:  
02 October 2019

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## Ratings

<table>
<thead>
<tr>
<th>Overall rating for this service</th>
<th>Good</th>
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<tr>
<td>Is the service safe?</td>
<td>Good</td>
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<tr>
<td>Is the service effective?</td>
<td>Good</td>
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<tr>
<td>Is the service caring?</td>
<td>Good</td>
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<tr>
<td>Is the service responsive?</td>
<td>Good</td>
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<tr>
<td>Is the service well-led?</td>
<td>Good</td>
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Nationwide Care Services Limited (Birmingham and Solihull) Inspection report 02 October 2019

Summary of findings

Overall summary

About the service
Nationwide Care Services Limited (Birmingham and Solihull) is a domiciliary care agency that provides personal care and support to people living in their own homes. It provides a service to older adults some of whom are living with dementia and younger disabled adults. Not everyone using Nationwide Care Services Limited (Birmingham and Solihull) received a regulated activity. CQC only inspects the service received by people provided with 'personal care': for example, help with tasks related to personal hygiene and eating. Where they do we also take into account any wider social care provided. At the time of our inspection 425 people were receiving the regulated activity of personal care.

People’s experience of using this service and what we found

People received safe care and support as the staff team had been trained to recognise potential signs of abuse and understood what to do to safely support people.

The provider had assessed the risks to people associated with their care and support. Staff members were knowledgeable about these risks and knew what to do to minimise the potential for harm to people.

People received safe support with their medicines by trained and competent staff members. Staff members followed effective infection prevention and control procedures when supporting people. The provider supported staff in providing effective care for people through person-centred care planning, training and one-to-one supervision.

People were supported to have maximum choice and control of their lives and staff supported them in the least restrictive way possible and in their best interests; the policies and systems at Nationwide Care Services Limited (Birmingham and Solihull) supported this practice.

People were referred to additional healthcare services when required.

People received help and support from a kind and compassionate staff team with whom they had developed positive relationships.

People were supported by staff members who were aware of their individual protected characteristics like age, gender and disability.

People were provided with information in a way they could understand. The provider had systems in place to encourage and respond to any compliments or complaints from people or those close to them.

The provider, and management team, had good links with the local communities within which people lived.
The management team and provider had systems in place to identify improvements and drive good care.

For more details, please see the full report which is on the CQC website at www.cqc.org.uk

Rating at last inspection
The last rating for this service was 'Good' overall with 'Requires Improvement' in the key question 'Well-Led,' (Published 29 November 2016.)
At this inspection we found improvements had been made in this key question.

Why we inspected
This was a planned inspection based on the previous rating.

Follow up
We will continue to monitor information we receive about the service until we return to visit as per our re-inspection programme. If we receive any concerning information we may inspect sooner.
<table>
<thead>
<tr>
<th>The five questions we ask about services and what we found</th>
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<tbody>
<tr>
<td>We always ask the following five questions of services.</td>
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<tr>
<td><strong>Is the service safe?</strong></td>
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<tr>
<td>The service was safe.</td>
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<tr>
<td>Details are in our safe findings below.</td>
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<tr>
<td><strong>Good</strong></td>
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<tr>
<td><strong>Is the service effective?</strong></td>
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<tr>
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Background to this inspection

The inspection
We carried out this inspection under Section 60 of the Health and Social Care Act 2008 (the Act) as part of our regulatory functions. We checked whether the provider was meeting the legal requirements and regulations associated with the Act. We looked at the overall quality of the service and provided a rating for the service under the Care Act 2014.

Inspection team
One inspector, one assistant inspector and two Experts by Experience carried out this inspection. An Expert by Experience is a person who has personal experience of using or caring for someone who uses this type of care service.

Service and service type
This service is a domiciliary care agency. It provides personal care to people living in their own houses and flats.

The service had a manager registered with the Care Quality Commission. This means that they and the provider are legally responsible for how the service is run and for the quality and safety of the care provided.

Notice of inspection
We gave the service 48 hours’ notice of the inspection visit because it is a domiciliary care provider and the registered manager is often out of the office supporting staff or providing care. We needed to be sure that they would be in.
Inspection site visit activity started on 17 September 2019 and ended on 18 September 2019. We visited the office location on 18 September 2019 to see the registered manager and staff; and to review care records, policies and procedures.

What we did before the inspection
We used the information the provider sent us in the provider information return. This is information providers are required to send us with key information about their service, what they do well, and improvements they plan to make. This information helps support our inspections.

We asked the local authority and Healthwatch for any information they had which would aid our inspection. Local authorities together with other agencies may have responsibility for funding people who used the service and monitoring its quality. Healthwatch is an independent consumer champion that gathers and represents the views of the public about health and social care services in England. We used all of this information to plan our inspection.

During the inspection
We spoke with 16 people who used the service and 18 relatives about their experience of the care provided. In total we spoke with eleven members of staff including the registered manager, two care assessors seven care staff and the nominated individual. We also spent time talking with several newly recruited care staff members undertaking their induction training.

We reviewed a range of records. This included seven people's care records and records of medicines administration. We looked at six staff files in relation to recruitment and staff supervision. In addition, we looked at a variety of records relating to the management of the service, including quality monitoring checks.
Is the service safe?

Our findings

Safe – this means we looked for evidence that people were protected from abuse and avoidable harm.

At the last inspection this key question was rated as ‘Good’. At this inspection this key question has remained the same ‘Good.’

This meant people were safe and protected from avoidable harm.

Systems and processes to safeguard people from the risk of abuse
• All those we spoke with told us they felt safe and when receiving support from Nationwide Care Services Limited (Birmingham and Solihull). One relative told us, “The care is safe, and all of the staff appear to be trustworthy.”
• People were protected from the risks of ill-treatment and abuse as staff members had received training and knew how to recognise and respond to concerns.
• Information was available to people, staff and relatives on how to report any concerns.
• The provider had systems in place to make appropriate notifications to the local authority to keep people safe.

Assessing risk, safety monitoring and management
• People were supported to identify and mitigate risks associated with their care and support.
• We saw assessments of risks associated with people’s care had been accurately completed. These included risks to people’s skin integrity, mobility and diet.
• Staff members knew the risks associated with people’s care and support and knew how to keep people safe.
• The physical environment where people lived was assessed by staff members to ensure it was safe for people to receive support. When improvements were needed staff members advised people on how to safely make changes.

Staffing and recruitment
• People were supported by staff who arrived when expected and stayed throughout the time agreed. One person said, “They (staff) arrive on time and always stay for the duration. There is never a sense of rush.”
• The provider followed safe recruitment processes when employing new staff members. The provider had systems in place to address any unsafe staff behaviour including disciplinary processes and re-training if needed.

Using medicines safely
• People were safely supported with their medicines by a trained and competent staff team.
• Everyone we spoke with told us they received their medicines when they needed them, and how they preferred.
• The provider had systems in place to respond should a medicine error occur. This included contact with healthcare professionals, investigation into any perceived error and, if needed, retraining of staff members.
• People had guidelines in place for staff to safely support them with 'when required' medicines including the maximum dosage within a 24-hour period to keep people safe. Staff members were aware of these guidelines.

Preventinng and controlling infection
• Staff members told us they had received training in infection prevention and control and knew how to minimise the risks of infectious illnesses.
• Staff members had access to personal protection equipment. One person said, "They (Staff) always wear uniform and gloves as needed."

Learning lessons when things go wrong
• The provider reviewed any incidents or accidents to see if any further action was needed and to minimise the risk of reoccurrence. For example, all incidents, accident and near miss incidents were recorded and passed to the registered manager for their review. They analysed these incidents to identify if anything else could be done differently in the future to minimise the risks of harm to people.
Is the service effective?

Our findings

Effective – this means we looked for evidence that people’s care, treatment and support achieved good outcomes and promoted a good quality of life, based on best available evidence.

At the last inspection this key question was rated as 'Good'. At this inspection this key question has remained the same 'Good.'

This meant people’s outcomes were consistently good, and people’s feedback confirmed this.

Assessing people’s needs and choices; delivering care in line with standards, guidance and the law
- People’s physical, mental health and social needs had been holistically assessed in line with recognised best practice.
- People told us they were involved in decisions regarding their care and support.
- Staff members could tell us about people’s individual needs and wishes. People were supported by staff who knew them well and supported them in a way they wanted.
- People’s protected characteristics under the Equalities Act 2010 were identified as part of their need’s assessment. Staff members could tell us about people's individual characteristics and knew how to best support them. This included, but was not limited to, people’s religious beliefs, cultures and personal preferences.

Staff support: induction, training, skills and experience
- People were assisted by a well-trained staff team who felt supported by the provider and the management team. One relative said, "The staff do a very efficient and competent job. We are very content with the staff.”
- Staff members told us they received regular support and supervision sessions. These were individual sessions where they could discuss aspects of their work and training. One staff member said, "I couldn't wish for a more supportive employer.”
- New staff members completed a structured introduction to their role. This included completion of induction training, for example, adult safeguarding and basic food hygiene.
- Staff members new to care were supported to achieve the Care Certificate. The Care Certificate is an identified set of standards that health and social care workers adhere to in their daily working life.
- In addition, new staff members worked alongside experienced staff members until they felt confident to support people safely and effectively.

Supporting people to eat and drink enough to maintain a balanced diet
- Not everyone required support with eating and drinking. When they did people told us they were supported to identify what they wanted to eat and, when able, they were involved in the preparation of their food.
- When people required specialist assessment, regarding their eating and swallowing, this was arranged promptly. Staff members were aware of any recommendations following specialist assessments and supported people consistently to maintain their well-being.
Staff working with other agencies to provide consistent, effective, timely care
• Staff members had effective, and efficient, communication systems in place. This helped to share appropriate information with those involved in the support of people.

Adapting service, design, decoration to meet people’s needs
• People remained responsible for maintaining their own home environment. As part of the providers assessment process they made recommendations for adaptations which would assist people to remain in their own home.

Supporting people to live healthier lives, access healthcare services and support
• People were supported to refer themselves to additional healthcare professionals including GP’s, dentists and chiropodists when it was needed.
• Staff members were knowledgeable about people’s healthcare needs and knew how to support them in the best way to meet their personal health outcomes.

Ensuring consent to care and treatment in line with law and guidance
The Mental Capacity Act 2005 (MCA) provides a legal framework for making particular decisions on behalf of people who may lack the mental capacity to do so for themselves. The Act requires that, as far as possible, people make their own decisions and are helped to do so when needed. When they lack mental capacity to take particular decisions, any made on their behalf must be in their best interests and as least restrictive as possible.

People can only be deprived of their liberty to receive care and treatment when this is in their best interests and legally authorised under the MCA.

In care homes, and some hospitals, this is usually through MCA application procedures called the Deprivation of Liberty Safeguards (DoLS). Where people may need to be deprived of their liberty in order to receive care and treatment in their own homes, the DoLS cannot be used. Instead, an application can be made to the Court of Protection who can authorise deprivations of liberty.

We checked whether the service was working within the principles of the MCA, and whether any conditions on authorisations to deprive a person of their liberty had the appropriate legal authority and were being met.
• People were supported to have choice and control over their lives and staff supported them in the least restrictive way possible; the policies and systems supported this practice. When someone could not make decisions for themselves, the provider and staff knew what to do in order to protect the individual’s rights.
Is the service caring?

Our findings

Caring – this means we looked for evidence that the service involved people and treated them with compassion, kindness, dignity and respect.

At the last inspection this key question was rated as 'Good'. At this inspection this key question has remained the same 'Good'.

This meant people were supported and treated with dignity and respect; and involved as partners in their care.

Ensuring people are well treated and supported; respecting equality and diversity

• People told us they were treated with care by a helpful, considerate and friendly staff team. People and relatives described staff members as, "Brilliant," "Polite" and "Friendly." One person said, "They (Staff) are absolutely brilliant and encourage me to be more independent and to get up more."
• All staff members talked about those they supported with fondness, compassion and genuine positive regard.

Supporting people to express their views and be involved in making decisions about their care

• People said they were supported to make decisions about their care and support.
• People told us, and we saw, they were involved in the development of their support plans.

Respecting and promoting people's privacy, dignity and independence

• People told us they were treated with dignity and respect and their privacy was supported by staff members. One person told us how staff members supported them to follow their religious beliefs. They told us staff members were knowledgeable about their belief and their actions respected and promoted this aspect of their life.
• We saw information which was confidential to the person was kept securely and only accessed by those with authority to do so.
• People were supported to retain their independence.
Is the service responsive?

Our findings

Responsive – this means we looked for evidence that the service met people’s needs.

At the last inspection this key question was rated as ‘Good’. At this inspection this key question has remained the same 'Good.'

This meant people’s needs were met through good organisation and delivery.

Planning personalised care to ensure people have choice and control and to meet their needs and preferences

- People, and if needed those close to them, were involved in the development and review of their own care and support plans. One person said, "We did a care plan and I was fully assessed and involved. I felt my views were listened to and my input respected." We saw these plans gave the staff information on how people wanted to be assisted.
- When it was appropriate relatives were kept informed about changes to people's health and needs. One relative said, "The communication is good and if I need to follow up on anything they (provider) will let me know immediately."
- We saw people’s care and support plans were reviewed to account for any personal or health changes. These plans also reflected advice and guidance from visiting healthcare professionals.

Meeting people’s communication needs

Since 2016 onwards all organisations that provide publicly funded adult social care are legally required to follow the Accessible Information Standard (AIS). The standard was introduced to make sure people are given information in a way they can understand. The standard applies to all people with a disability, impairment or sensory loss and in some circumstances to their carers.

- People had information presented in a way that they found accessible and, in a format, they could easily comprehend.

Where the service is responsible, how are people encouraged and supported to develop and maintain relationships with people that matter to them, both within the service and the wider community, and to avoid social isolation

- Where Nationwide Care Services Limited (Birmingham and Solihull) was responsible people told us they supported them to engage in activities within their local community.

Improving care quality in response to complaints or concerns

- We saw information was available to people, in a format appropriate to their communication styles, on how to raise a complaint or a concern if they needed to do so. One person said, "I could approach the office and feel that they would listen if I ever needed to raise an issue but I haven’t needed to as things have always gone very well."
- The provider had systems in place to record and investigate and to respond to any complaints raised with them.
End of life care and support
• Nationwide Care Services Limited (Birmingham and Solihull) supported people at the end of their lives. We saw positive testimonials from family members and friends. People were supported to identify their spiritual and cultural needs as they moved towards the end of their life.
Is the service well-led?

Our findings

Well-Led – this means we looked for evidence that service leadership, management and governance assured high-quality, person-centred care; supported learning and innovation; and promoted an open, fair culture

At the last inspection this key question was rated as 'Requires Improvement'. At this inspection this key question has now improved to 'Good.'

This meant the service was consistently managed and well-led. Leaders and the culture they created promoted high-quality, person-centred care.

Managers and staff being clear about their roles, and understanding quality performance, risks and regulatory requirements
• At our last inspection we identified improvements needed to be made in relation to inconsistent care and regarding the lack of communication from the office-based staff members. At this inspection we saw these improvements had been made. One person told us, "The office staff members are very helpful and are very good indeed. They listen to me." A relative said, "I think they are a well-managed company. Initially we had issues with lateness and inconsistent staffing, but it has really settled down now. They have got it right."
• A registered manager was in post and was present throughout this inspection. The registered manager and provider had appropriately submitted notifications to the Care Quality Commission. The provider is legally obliged to send us notifications of incidents, events or changes that happen to the service within a required timescale.
• We saw the last rated inspection was displayed in accordance with the law at Nationwide Care Services Limited (Birmingham and Solihull) and on their website.
• In addition, the provider had systems in place to monitor the quality of medicine management, call times, care plans and complaints.

Promoting a positive culture that is person-centred, open, inclusive and empowering, which achieves good outcomes for people
• People and relatives told us they had a positive relationship with the office-based staff and the management team who they found to be accessible and engaging. Everyone we spoke with was complementary about the management team and felt supported by them.

How the provider understands and acts on the duty of candour, which is their legal responsibility to be open and honest with people when something goes wrong
• We saw the management team, and provider, had systems in place to investigate and feedback on any incidents, accidents or complaints.

Engaging and involving people using the service, the public and staff, fully considering their equality characteristics
• People were involved in decisions about their care and support and were asked for their opinion. People and relatives were encouraged to provide feedback on the service they received. Following this we saw the
provider completed a plan of action to address any issues raised with them.
• Staff members told us they found the management team supportive and their opinions were welcomed and valued.
• Staff members understood the policies and procedures that informed their practice including the whistleblowing policy. They were confident they would be supported by the management team and provider should they ever need to raise such a concern.

Continuous learning and improving care
• The registered manager and provider had systems in place to identify improvements and drive good care. This included regular “spot checks” with staff members. This was where individual staff members were assessed to ensure they maintained the quality expected when supporting people.
• The registered manager told us that they kept themselves up to date with developments and best practice in health and social care to ensure people received positive outcomes. This included regular interactions with health care professionals and commissioners. Additionally, the registered manager told us they received regular updates from professional organisations involved in adult social care.

Working in partnership with others
• The management team had established and maintained good links with the local communities within which people lived. This included regular contact with local healthcare professionals which people benefited from. For example, GP practices and District Nurse teams.