



Performance Report

November 2020

Corporate Business Plan 2020/21



Priority 1: Deliver Our Core Business

ID	Ref	Measure	Target	Actual	RAG	
1	A	Registration - Average days to complete simple applications	Improve	24.2	●	↗
2	A	Registration - Average days to complete complex applications	Improve	114	●	↗
3	B	Registration - Risk-based inspection within 6 months	<5%	On Hold	●	
4	B	Registration - Providers are rated good or outstanding	>80%	On Hold	●	
5	E	Registration - Representations upheld	>90%	84%	●	↗
6	E	Registration - First tier tribunals will be dismissed	>90%	TBC	●	
7		Registration - Action against unregistered providers (<8 weeks)	>90%	TBC	●	
8	C	Inspection - Inadequate and RI inspected within frequency	>90%	On Hold	●	
9	C	Inspection - Response to intelligence and risk	Monitor	64.30%	○	
10	C	Safeguarding - Alerts, action recorded in <= 1 day	95%	97%	●	↗
11	D	Safeguarding - Concerns, action will be recorded in <= 5 days	95%	94%	●	↗
12	D	Whistleblowing - Median days to record action	Monitor	4	○	→
13	E	Enforcement - Time taken at each stage of the criminal enforcement	Improve	TBC	●	
14	E	Enforcement - Urgent served within 3 days	70%	100%	●	→
15	F	Report Writing - Improve time taken (ASC)	27	26	●	↗
16	F	Report Writing - Improve time taken (PMS)	31	33	●	→
17	F	Report Writing - Improve time taken (HSP)	52	50	●	→
18	G	Independent Voice - Annual Report and Accounts	Sept 2020	-	●	
19	G	Independent Voice - Controlled Drugs Annual Report	July 2020	Live	●	
20	G	Independent Voice - State of Care	Oct 2020	Live	●	
21	G	Independent Voice - IRMER Annual Report	Oct 2020	Live	●	
22	G	Independent Voice - Mental Health Act Annual Report	Dec 2020	-	●	
23		Consistency - Regulatory skills & observed practice		TBC	●	
24	H	Consistency - Factual accuracy results in a change of rating	Monitor	11.1%	○	↗

Priority 2: Develop our regulation now

ID	Ref	Measure	Target	Actual	RAG	
25	I	Change - delivered on time, to cost and with quality outcomes	Monitor	-	●	
26	I	Change - Deliver business benefits realisation plans	Monitor	TBC	●	
27	J	QI - Number of improvements	Monitor	-	○	
28	J	QI - Number of improvements complete	Monitor	-	○	
29	J	QI - Number of benefits realised	Monitor	TBC	○	

Priority 3: Develop CQC of the future

ID	Ref	Measure	Target	Actual	RAG	
30	K	Strategy - Board agree draft consultation	July 2020	Completed	●	
31	K	Strategy - Publish draft for consultation	Sept 2020	Completed	●	
32	K	Strategy - Publish final and business plan	May 2021	-	●	
33	K	Strategy - Numbers of people seeing content	May 2021	-	●	
34	K	Strategy - Number of opportunities to contribute all audiences	May 2021	-	●	

Priority 4: Equip our people / organisation to deliver our purpose now and in the

ID	Ref	Measure	Target	Actual	RAG	
35		People - Colleagues would recommend CQC a great place to work	Improve	62%	●	↗
36	L	People - Turnover is tracked and understood	Monitor	7.18%	○	↗
37	M	People - Sickness	<5%	3.37%	●	↗
38	N	Sustainability - Statutory requirements	Monitor	-	○	
39	O	Finance - The position for capital	<2%	3%	●	↗
40	O	Finance - The position for revenue	<2%	3%	●	→
41	P	Digital - Availability of systems is improved	Monitor	99.37%	○	↗
42		Digital - Incidents raised will be resolved in an improved time	Improve	TBC	●	