



### **NHS Patient Survey Programme**

# 2017 Adult Inpatient Survey

# Identification of outliers within trust-level results

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### Contents

| Summary   | 2 |
|---|---|
| Interpreting the results  |   |
| Results   | 5 |
| Trusts achieving 'much better than expected' results                                | 5 |
| Trusts achieving 'better than expected' results6                                    | 6 |
| Trusts achieving 'worse than expected' results                                      | 7 |
| Trusts achieving 'much worse than expected' results                                 | 8 |
| Appendix A: Analysis methodology  | 9 |
| Appendix B: Difference between outlier analysis and trust-level benchmark reports12 |   |
| Appendix C: Analytical stages of the outlier model13                                | 3 |
| Appendix D: Additional core service results16                                       | 6 |
| Medical care only16   | 6 |
| Surgery only  | 6 |

### **Summary**

The 2017 adult inpatient survey received feedback from 72,778 patients who received care in 148 NHS acute and NHS foundation trusts during July 2017.

We have published analysis of the national results on our <u>website</u>. This separate analysis identifies those trusts whose patients' experience care that is better, or worse than expected when we compare the survey results across trusts. The analysis methodology used for the 2017 inpatient survey (detailed in <u>appendix A</u> and <u>C</u>) identifies variation in results at trust-level and allows all evaluative (scored) questions to be analysed simultaneously. It differs from the approach used in trust level benchmark reporting, which provides mean scores for individual questions only.

For more information on the difference between approaches to our use of survey data to explore differences in patients' experiences between trusts is available within the section 'difference between outlier analysis and trust-level benchmark reports'.

Each trust has been assigned one of five bands: 'much worse than expected', 'worse than expected', 'about the same, 'better than expected' or 'much better than expected'.

Eight acute specialist trusts have been categorised within the highest band, identified as 'much better than expected' with results that indicate patient experience that was substantially better than elsewhere. Five of these were also rated 'much better' in the 2015 and 2016 surveys: Liverpool Heart and Chest Hospital NHS Foundation Trust, The Clatterbridge Cancer Centre NHS Foundation Trust, The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust, Queen Victoria Hospital NHS Foundation Trust, The Royal Marsden NHS Foundation Trust, and The Christie NHS Foundation Trust. Royal Papworth Hospital NHS Foundation Trust was 'better than expected' in 2016, this year they are 'much better than expected'. The Royal Orthopaedic Hospital NHS Foundation Trust hase scored 'much better than expected' this year for the first time.

Patients from four other trusts experienced care that was 'better than expected': Liverpool Women's NHS Foundation Trust, Birmingham Women's and Children's NHS Foundation Trust, Royal Brompton and Harefield NHS Foundation Trust, and The Newcastle Upon Tyne Hospitals NHS Foundation Trust.

Eight trusts have been identified as achieving 'worse than expected' results: Barts Health NHS Trust, Bradford Teaching Hospitals NHS Foundation Trust, North Middlesex University Hospital NHS Trust, Walsall Healthcare NHS Trust, The Princess Alexandra Hospital NHS Trust, Pennine Acute Hospitals NHS Trust, Sandwell and West Birmingham Hospitals NHS Trust, and Blackpool Teaching Hospitals NHS Foundation Trust.

No trusts were reported to provide overall experience that was 'much worse than expected' in 2017.

Our Chief Inspector of Hospitals, Professor Edward Baker, has written to all trusts identified as better or worse in the statistical release. The eight trusts identified as being worse will be asked to review their results and to outline what actions they will take to address the areas of concern. CQC will review their progress on their next planned inspections.

### Interpreting the results

The overall proportion of responses each trust received for the 'most negative', 'middle' and 'most positive' answer option(s) across most of the scored questions in the survey has been calculated.1

The following question from the 2017 inpatient survey had been included as an example to show how responses are categorised as either 'most negative', 'middle' and 'most positive'.

Q16. In your opinion, how clean was the hospital room or ward that you were in?

- Very clean most positive
- Fairly clean middle
- Not very clean middle
- Not at all clean most negative

Where a trust's patient experience is better or worse than elsewhere, there will be a significant difference between the trust's result and the average result across all trusts. Each trust is then assigned a banding of either 'much worse than expected', 'worse than expected', 'about the same', 'better than expected' or 'much better than expected' depending on how significant that variation is. Consistent with our trustlevel benchmarking methodology, specialist and non-specialist trusts have been compared with one another.

For example, a trust's proportion of responses breaks down as: 'most negative' 8%, 'middle' 15% and 'most positive' 77%. This is then compared to the trust average of 'most negative' 13%, 'middle' 18% and 'most positive' 69%. An 'adjusted z-score' is calculated for the difference between 'most negative' trust proportions, and which in example is -2.95. This means this trust has a higher proportion of 'positive' responses, than the trust average, but not the 'most positive' this is considered significant with a p-value of less than 0.25 but not less than 0.01. As a results the trust is classed as 'better'.

In order to provide more granular analysis, a banding has also been assigned for 2017 results split to 'medical care' and 'surgical' patient experiences.

Finally, each table within the report includes the most recent trust-wide CQC rating. For full details of the analytical method used to calculate these results, please see appendix C.

<sup>&</sup>lt;sup>1</sup> Filter questions, such as Q1 'Was your most recent hospital stay planned in advance or an *emergency?*' were not included within this analysis.

<sup>2</sup> Z scores give an indication of how different a trust's proportion is from the average

### Results

### Trusts achieving 'much better than expected' results

Eight acute trusts were classed as 'much better than expected' in 2017. Six of these had the same banding in 2016, demonstrating consistently high levels of positive patient experience. Seven of these trusts are classed as specialist trusts.

|   |   |                      | Historic results | Overall results         |                         |                            |                         | Core service    |         | Overall       |
|---|---|----------------------|------------------|-------------------------|-------------------------|----------------------------|-------------------------|-----------------|---------|---------------|
|   |   |                      | 2016             | 2017                    | Most<br>Negative<br>(%) | Middle<br>(%) <sup>3</sup> | Most<br>Positive<br>(%) | Medical<br>care | Surgery | CQC<br>rating |
| Trust ave   | erage                                   |                      |                  |                         | 13                      | 18                         | 69                      |                 |         |               |
| The Chris   | tie NHS Foundation Tr                   | ust                  | МВ               | MB                      | 9                       | 14                         | 78                      | MB              | В       | Ο             |
| The Clatte  | erbridge Cancer Centre                  | NHS Foundation Trust | MB               | MB                      | 7                       | 12                         | 81                      | MB              | N/A     | 0             |
| Liverpool Heart and Chest Hospital NHS Foundation<br>Trust                |   | MB                   | МВ               | 8                       | 12                      | 80                         | МВ                      | В               | O       |               |
| Papworth  | Hospital NHS Foundat                    | ion Trust            | В                | MB                      | 8                       | 12                         | 79                      | MB              | S       | G             |
| Queen Victoria Hospital NHS Foundation Trust                              |   | MB                   | MB               | 8                       | 12                      | 80                         | MB                      | MB              | G       |               |
| The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust |   | МВ                   | MB               | 7                       | 12                      | 81                         | МВ                      | МВ              | RI      |               |
| The Royal Marsden NHS Foundation Trust                                    |   | MB                   | MB               | 7                       | 12                      | 81                         | MB                      | MB              | G       |               |
| The Royal Orthopaedic Hospital NHS Foundation Trust                       |   | S                    | MB               | 8                       | 14                      | 80                         | N/A                     | В               | RI      |               |
| Kove  | Trust performance -                     | About the same (S)   | Ве               | tter (B)                | M                       | uch better (               | MB)                     |                 |         |               |
| Key:  | CQC rating - Inadequate (I) Requires Im |                      | nprovement (     | provement (RI) Good (G) |                         |                            | Outstanding (           |                 |         |               |

<sup>3</sup> Where a number of options lay between the negative and positive responses, they are placed at equal intervals along the scale. For example, 'yes, sometimes' is the middle option (scored as 5/10) for the question 'When you had important questions to ask a doctor, did you get answers that you could understand?'

### Trusts achieving 'better than expected' results

An additional four trusts were classed as 'better than expected' across the entire survey. The Newcastle Upon Tyne Hospitals NHS Foundation Trust was also 'better than expected' in 2016, while last year Liverpool Women's NHS Foundation Trust had achieved a higher band of 'much better than expected'.

|  |                     |                    | Historic results    | Overall results |                         |                  |                         | Core service |         | Overall       |
|--|---------------------|--------------------|---------------------|-----------------|-------------------------|------------------|-------------------------|--------------|---------|---------------|
|  |                     |                    | 2016                | 2017            | Most<br>Negative<br>(%) | Middle<br>(%)    | Most<br>Positive<br>(%) | Medical care | Surgery | CQC<br>rating |
| Trust  | average             |                    |                     |                 | 13                      | 18               | 69                      |              |         |               |
| Birmingham Women's and Children's NHS Foundation Trust |                     | S                  | В                   | 10              | 15                      | 75               | В                       | N/A          | 0       |               |
| Liverpool Women's NHS Foundation Trust                 |                     | MB                 | В                   | 8               | 15                      | 77               | MB                      | N/A          | G       |               |
| The Newcastle Upon Tyne Hospitals NHS Foundation Trust |                     | В                  | В                   | 10              | 15                      | 75               | s                       | В            | 0       |               |
| Royal Brompton and Harefield NHS Foundation<br>Trust   |                     | S                  | В                   | 10              | 15                      | 76               | МВ                      | S            | RI      |               |
| Kovi   | Trust performance - | About the same (S) | Better ( <b>B</b> ) |                 |                         | Much better (MB) |                         |              |         |               |
| Key:   | CQC rating -        | Inadequate (I)     | Requires Im         | (RI)            | Good ( <b>G</b>         | )                | Outstanding (           |              |         |               |

### Trusts achieving 'worse than expected' results

Eight trusts were classed as 'worse than expected'. All trusts, with the exception of The Princess Alexandra Hospital NHS trust, classed as 'worse than expected' had been classed as 'about the same' in 2016. CQC rated all trusts with this classification as requires improvement.

|   | Historic results   | Overall results |                         |                            |                         | Core service |                 | Overall       |  |  |
|---|--------------------|-----------------|-------------------------|----------------------------|-------------------------|--------------|-----------------|---------------|--|--|
|   | 2016               | 2017            | Most<br>Negative<br>(%) | Middle<br>(%) <sup>4</sup> | Most<br>Positive<br>(%) | Medical care | Surgery         | CQC<br>rating |  |  |
| Trust average                                     |                    |                 | 13                      | 18                         | 69                      |              |                 |               |  |  |
| Barts Health NHS Trust                            | S                  | W               | 17                      | 21                         | 61                      | MW           | W               | RI            |  |  |
| Blackpool Teaching Hospitals NHS Foundation Trust | S                  | W               | 16                      | 18                         | 65                      | S            | S               | RI            |  |  |
| Bradford Teaching Hospital NHS Foundation Trust   | S                  | W               | 16                      | 21                         | 63                      | W            | S               | RI            |  |  |
| North Middlesex University Hospital NHS Trust     | S                  | W               | 17                      | 22                         | 61                      | S            | W               | RI            |  |  |
| Pennine Acute Hospital NHS Trust                  | S                  | W               | 16                      | 19                         | 65                      | S            | W               | RI            |  |  |
| The Princess Alexandra Hospital NHS Trust         | W                  | W               | 18                      | 19                         | 63                      | MW           | S               | RI            |  |  |
| Sandwell and West Birmingham Hospitals NHS Trust  | S                  | W               | 18                      | 19                         | 63                      | S            | MW              | RI            |  |  |
| Walsall Healthcare NHS Trust                      | S                  | W               | 16                      | 20                         | 63                      | S            | W               | RI            |  |  |
| Trust performance - About the same (S)            | Worse ( <b>W</b> ) |                 | М                       | Much worse (MW)            |                         |              |                 |               |  |  |
| Key:  CQC rating - Inadequate (I)                 | Requires Im        | provement       | (RI)                    | Good ( <b>G</b> )          |                         |              | Outstanding (O) |               |  |  |

<sup>&</sup>lt;sup>4</sup> Where a number of options lay between the negative and positive responses, they are placed at equal intervals along the scale. For example, 'yes, sometimes' is the middle option (scored as 5/10) for the question 'When you had important questions to ask a doctor, did you get answers that you could understand?'

### Trusts achieving 'much worse than expected' results

No trusts were identified as 'much worse than expected' when assessing overall experiences for all patients. However, patient experiences for those receiving medical care at Barts Health NHS Trust and The Princess Alexandra Hospital NHS Trust were reported to be 'much worse than expected' than in other trusts. Whereas, Heart of England NHS Foundation Trust, and Sandwell and West Birmingham Hospitals NHS Trust were classed as much worse than expected for experiences of patients receiving surgical treatment.

### **Appendix A: Analysis methodology**

### Identifying worse than expected patient experience

The analytical approach to identifying those trusts where patient experience was 'worse than expected' uses responses for most scored questions.<sup>5</sup> For 2017, Q55 'When you left hospital, did you know what would happen next with your care?' and Q61 'Did a member of staff tell you about any danger signal you should watch for after you went home?' were excluded from analysis. A major fieldwork error affected these questions for a significant number of trusts. Therefore, these two questions were removed for all trusts from analysis for 2017 only.

For each trust, a count of the number of responses scored as '0' (the most negative option) is calculated. This is then divided by the total number of responses scored as 0-10 to calculate the trust-level proportion of poor experience. A higher percentage of negative responses indicates poor patient experience.

Within the analysis, we use z-scores which give an indication of how different a trust's poor experience proportion is from the average.

There are two thresholds for flagging trusts with concerning levels of poor patient experience:

- Worse than expected: z-score lower than -1.96
- Much worse than expected: z-score lower than -3.09

Appendix C provides full technical detail of the analytical process used.

### Identifying better than expected patient experience

In order to identify 'better than expected' patient experience a count of the number of responses scored as '10' (the most positive option) is calculated for each trust.

This is then divided by the total number of responses scored as 0-10 to calculate the trust-level proportion of poor experience.

A higher percentage of positive responses indicates good patient experience.

Our analysis has found that those trusts with the highest proportion of positive responses also have the lowest proportion of negative responses.

There are two thresholds for identifying trusts with high levels of good patient experience:

<sup>&</sup>lt;sup>5</sup> This is apart from those that Q55, Q61 and Q68.

- Better than expected: z-score lower than -1.96
- Much better than expected: z-score lower than -3.09

### Medical care and surgery core service results

For this analysis, a patient is counted as a medical case or surgical case based upon the 'treatment function code' assigned to them during their time as an inpatient. Surgical care includes most surgical activity in a hospital. Surgical disciplines include (where they are provided) trauma and orthopaedics, urology, ENT, cardiac surgery, vascular, ophthalmic surgery, neurosurgery and general surgery. Medical care includes services that involve assessment, diagnosis and treatment of adults by means of medical interventions rather than surgery.

Core service results have been included to give trusts an indication of where improvement is most needed. We acknowledge that due to the different respondent numbers across trusts when looking at medical care and surgery experiences separately, some trusts with small samples may not have flagged as 'better' or 'worse' because their measurement error is too great.

When comparing experiences across all trusts for all inpatients (medical care and surgery combined), this limitation is mitigated as each trust has similar sample sizes and data for all questions.

### Weighting

As in the national tables, results have been standardised by the age, sex and method of admission (emergency or elective)<sup>6</sup> of the sample to ensure that no trust will appear better or worse than another because of its respondent profile.

Standardisation enables a more accurate comparison of results from trusts with different population profiles. In most cases, this will not have a large impact on trust results. However, it does make comparisons between trusts as fair as possible.

### Scoring

For each question in the survey, the individual (standardised) responses are converted into scores on a scale from 0 to 10. A score of 10 represents the best possible response and a score of 0 the worst. The higher the score for each question, the better the trust is performing.

It is not appropriate to score all questions in the questionnaire as not all of the questions assess the trusts. For example, they may be descriptive questions such as

<sup>&</sup>lt;sup>6</sup> For medical care and surgery core service analysis, results have instead been weighted by age, gender and to the average medical care / surgery profile.

Q1 asking respondents if their inpatient stay was planned in advance or an emergency.

# Appendix B: Difference between outlier analysis and trust-level benchmark reports

To analyse trust variation in this report, we focused on identifying significantly higher levels of better or worse patient experience **across the entire survey**.

This holistic approach is different to the technique used to analyse results within <u>trust</u> <u>benchmarking reports</u> which have already been made available to each trust. Within those reports trust results, for each scored question, are assigned bands of either 'better', 'worse' or 'about the same' when compared with the findings for all other trusts. However, trust benchmark reports do not attempt to look across all questions concurrently and therefore do not provide an overall assessment of the proportion of positive or negative patient experience reported across the entire survey.

Analysis of individual questions can hide variation in people's experience as the scores are 'averaged' in that analysis. This new approach allows CQC to identify that variation and highlight potential concerns raised by people across the survey.

# Appendix C: Analytical stages of the outlier model

The analytical approach to identifying outliers is based on all evaluative items in the survey. These are the questions that are scored for benchmarking purposes. The scored variables are the source data, and are required at case level. These variables take values between 0 (representing the worst rating of experience) and 10 (representing the best rating). The approach also makes use of the standardisation weight for the survey.

### 1. Count the poor-care ratings made by each respondent<sup>7</sup>

Count of the '0' responses across the scored questions answered by each respondent (excluding the "Overall..." question).

### 2. Count the questions given specific (scored) answers by each respondent

Count of all '0-10' responses across the scored questions answered by each respondent (excluding the "Overall..." question).

### 3. Weight the data

Apply the standardisation weight for respondents. The weight adjusts the population of respondents within each trust to the national average proportions for age, gender and route of admission.

### 4. Aggregate to trust-level and compute proportion of poor ratings

Obtain a weighted numerator and denominator for each trust. Divide the numerator by the denominator to obtain the trust-level proportion of poor care ratings. For example, the overall percentage of responses which were scored as 0.

### 5. Compute the mean of the trust-level proportions

Sum all proportions and divide by the number of trusts to obtain the average trust-level proportion of poor care ratings.

<sup>&</sup>lt;sup>7</sup>The analytical approach used to identify positive patient experience uses a numerator count of the '10' responses across all scored questions (excluding the "overall..." question) to calculate the 'good-care ratings'. There are no other differences between the analytical approaches for identifying poor and good patient experience.

### 6. Compute the z-score for the proportion

The Z-score formula used is:

$$z_{i} = -2\sqrt{n_{i}} \left\{ sin^{-1} \left( \sqrt{p_{i}} \right) - sin^{-1} \left( \sqrt{p_{0}} \right) \right\} \tag{1}$$

where:  $n_i$  is the denominator for the trust

 $p_i$  is the trust proportion of poor care ratings

 $p_0$  is the mean proportion for all trusts

#### 7. Winsorize the z-scores

Winsorizing consists of shrinking in the extreme Z-scores to some selected percentile, using the following method:

- 1. Rank cases according to their naive Z-scores.
- 2. Identify  $Z_q$  and  $Z_{(1-q)}$ , the 100q% most extreme top and bottom naive Z-scores. For this work, we used a value of q=0.1
- 3. Set the lowest 10% of Z-scores to  $Z_q$ , and the highest 10% of Z-scores to  $Z_{(1-q)}$ . These are the Winsorized statistics.

This retains the same number of Z-scores but discounts the influence of outliers.

### 8. Calculate dispersion using Winsorized z-scores

An over dispersion factor  $\hat{\phi}$  is estimated which allows us to say if the data are over dispersed or not:

$$\hat{\phi} = \frac{1}{I} \sum_{i=1}^{I} z_{i}^{2}$$
 (2)

Where I is the sample size (number of trusts) and  $z_i$  is the Z score for the *i*th trust given by (1). The Winsorized Z scores are used in estimating  $\hat{\phi}$ .

### 9. Adjust for overdispersion

If I  $\hat{\phi}$  is greater than (I - 1) then we need to estimate the expected variance between trusts. We take this as the standard deviation of the distribution of  $p_i$  (trust proportions) for trusts, which are on target, we give this value the symbol  $\hat{\tau}$ , which is estimated using the following formula:

$$\hat{\tau}^2 = \frac{I\hat{\phi} - (I - 1)}{\sum_i w_i - \sum_i w_i^2 / \sum_i w_i}$$
 (3)

where  $s_i = (p_i - p_o)/z_i$ ,  $w_i = 1/s_i^2$  and  $\hat{\phi}$  is from (2). Once  $\hat{\tau}$  has been estimated, the  $Z_D$  score is calculated as:

$$\mathbf{z}_i^D = \frac{p_0 - p_i}{\sqrt{s_i^2 + \hat{\tau}^2}} \tag{4}$$

## Appendix D: Additional core service results

As part of this analysis, a number of trusts were identified as being worse/better than expected for either medical care or surgery, but not when combining experiences of patients across these services.

### Medical care only

Ten trusts were identified as being 'much better than expected' for medical care experiences:

- Liverpool Heart and Chest Hospital NHS Foundation Trust
- The Christie NHS Foundation Trust
- The Clatterbridge Cancer Centre NHS Foundation Trust
- Liverpool Women's NHS Foundation Trust
- The Walton Centre NHS Foundation Trust
- Royal Papworth Hospital NHS Foundation Trust
- The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust
- Queen Victoria Hospital NHS Foundation Trust
- The Royal Marsden NHS Foundation Trust
- Royal Brompton and Harefield NHS Foundation Trust

Two trusts were classed as 'better than expected' for medical care:

- Birmingham Women's and Children's NHS Foundation Trust
- Derby Teaching Hospitals NHS Foundation Trust

Two trusts were identified as being 'much worse than expected' for medical care experiences:

- Barts Health NHS Trust
- The Princess Alexandra Hospital NHS Trust

Three trusts were identified as being 'worse than expected' for medical care experiences:

- Bradford Teaching Hospitals NHS Foundation Trust
- Milton Keynes University Hospital NHS Foundation Trust
- Barking, Havering and Redbridge University Hospitals NHS Trust

### Surgery only

Three trusts were identified as being 'much better than expected' for surgery experiences:

- The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust
- Queen Victoria Hospital NHS Foundation Trust
- The Royal Marsden NHS Foundation Trust

Eight trusts were identified as being 'better than expected' for surgery experiences:

- Liverpool Heart and Chest Hospital NHS Foundation Trust
- The Christie NHS Foundation Trust
- South Tyneside NHS Foundation Trust
- East Cheshire NHS Trust
- Gateshead Health NHS Foundation Trust
- The Royal Orthopaedic Hospital NHS Foundation Trust
- The Newcastle Upon Tyne Hospitals NHS Foundation Trust
- Northumbria Healthcare NHS Foundation Trust

Two trusts were identified as being 'much worse than expected' for surgery experiences:

 Sandwell and West Birmingham Hospitals NHS Trust Heart of England NHS Foundation Trust

Seven trusts were identified as being 'worse than expected' for surgery experiences:

- Barts Health NHS Trust
- North Middlesex University Hospital NHS Trust
- The Hillingdon Hospitals NHS Foundation Trust
- Walsall Healthcare NHS Trust
- Croydon Health Services NHS Trust
- The Dudley Group NHS Foundation Trust
- Pennine Acute Hospitals NHS Trust

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